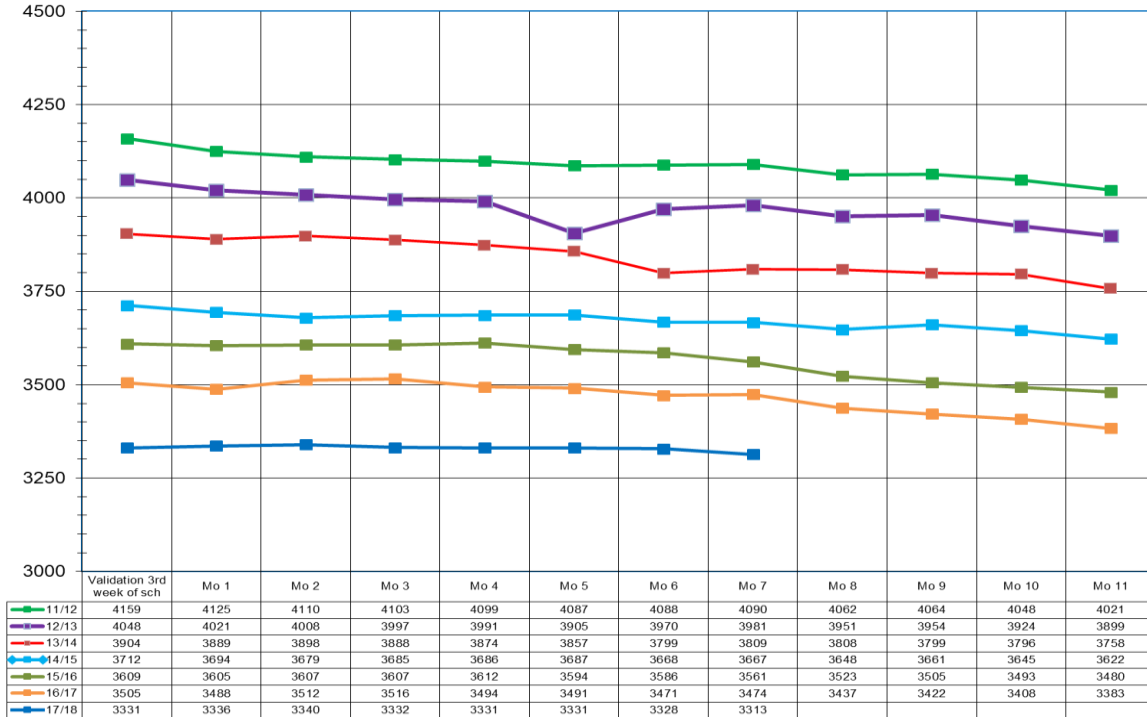


**RIM OF THE WORLD UNIFIED SCHOOL DISTRICT
BUDGET ASSUMPTIONS 2017/18 – SECOND INTERIM
MARCH 8, 2018**

The District is Self-Certifying “Positive” in its submission of the 2nd Interim Financial Report. A positive certification is dependent on certain Assumptions.

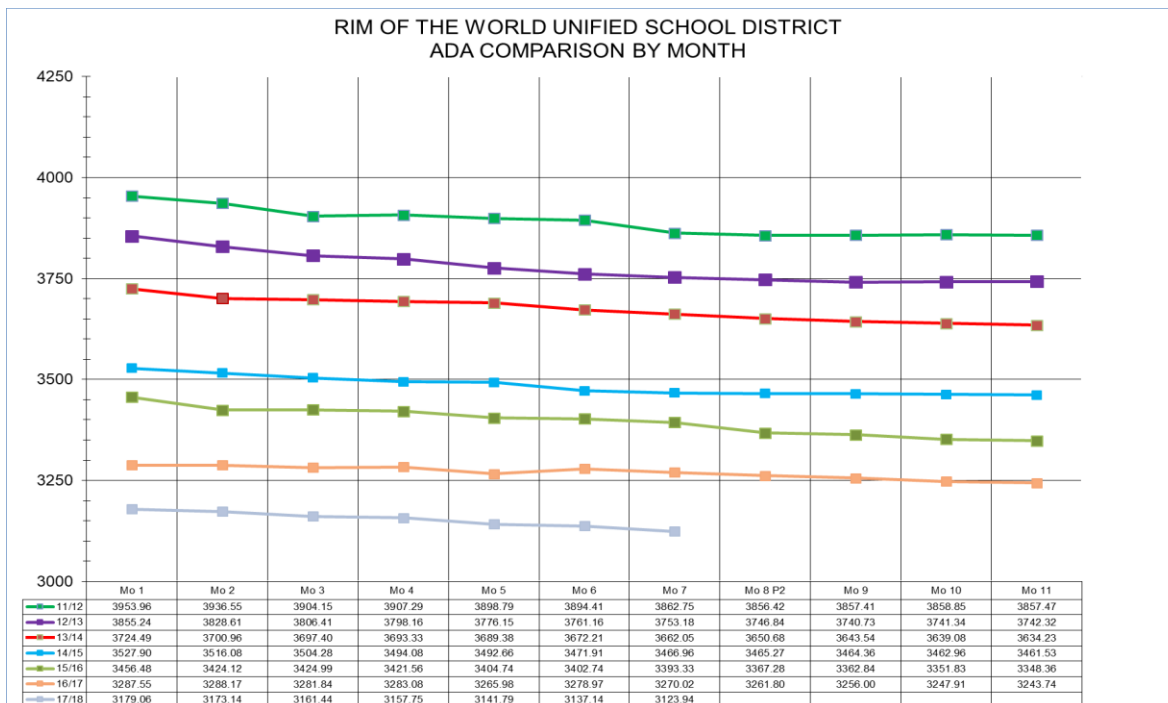
Enrollment Update:

**RIM OF THE WORLD UNIFIED SCHOOL DISTRICT
ENROLLMENT COMPARISON BY MONTH**



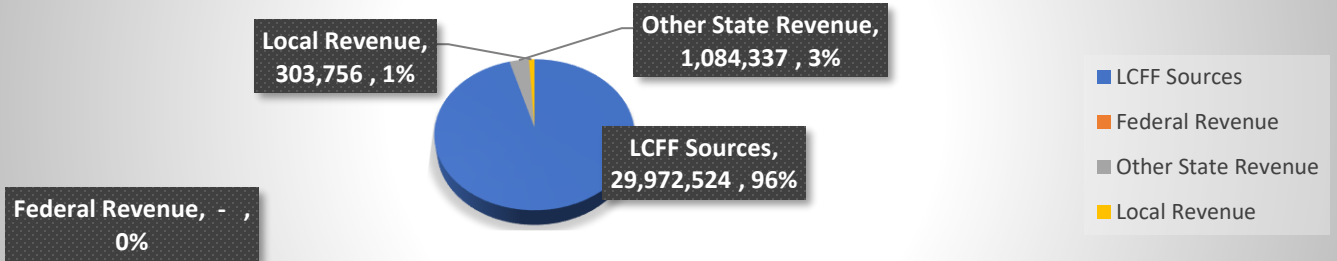
Average Daily Attendance (ADA) Update

**RIM OF THE WORLD UNIFIED SCHOOL DISTRICT
ADA COMPARISON BY MONTH**

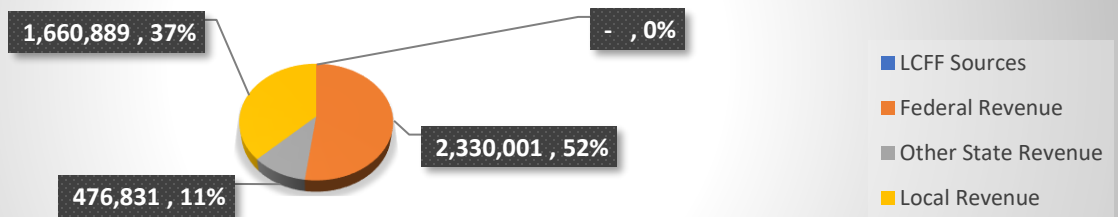


General Fund Revenue Sources

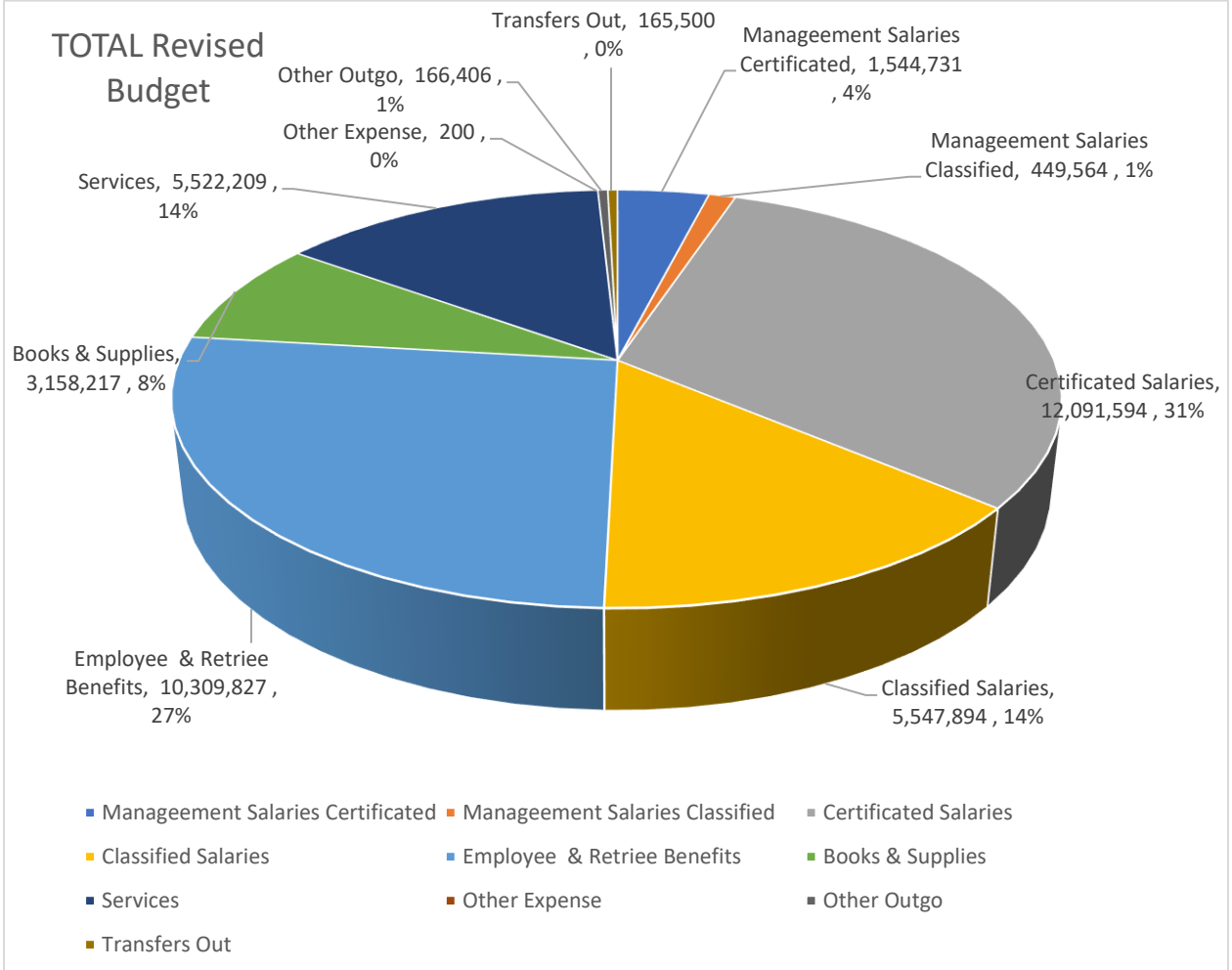
Rim of the World USD - Unrestricted Revenue



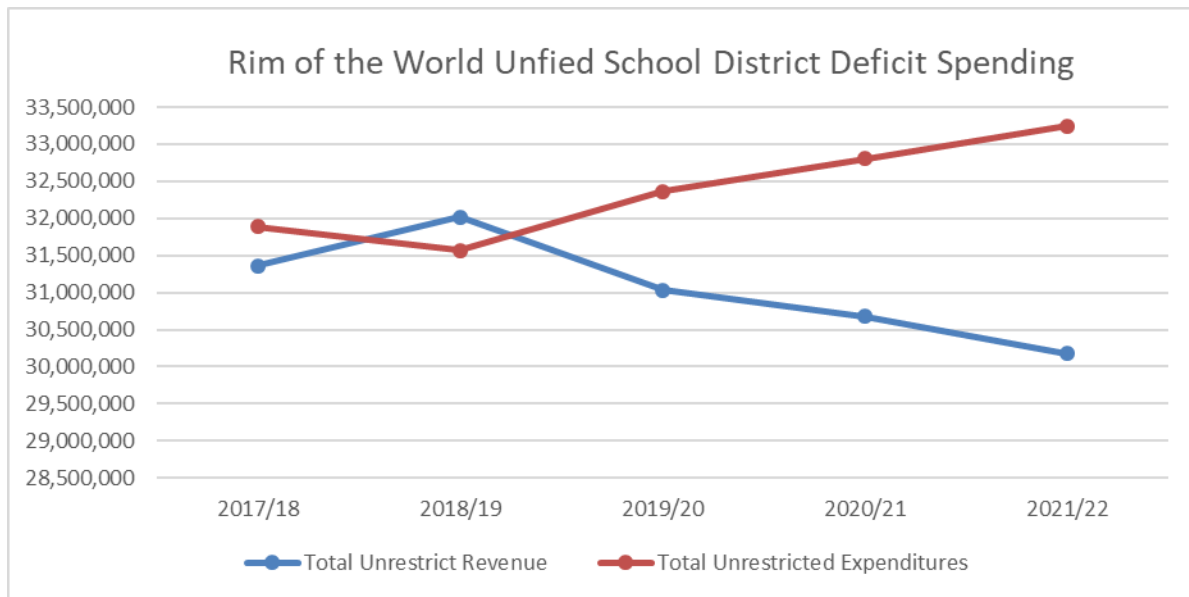
Rim of the World USD - Restricted Revenue



TOTAL Revised Budget



| MAJOR CATEGORY OF FUNDING SOURCES AND EXPENDITURES | | | | |
|--|-----------------------|------------------|-------------------|--------------|
| Working Budget 2017-18 - Second Interim | | | | |
| | Unrestricted | Restricted | TOTALS | |
| LCFF Sources | 29,972,524 | - | 29,972,524 | |
| Federal Revenue | - | 2,330,001 | 2,330,001 | |
| Other State Revenue | 1,084,337 | 476,831 | 1,561,168 | |
| Local Revenue | 303,756 | 1,660,889 | 1,964,645 | |
| TOTAL REVENUE | 31,360,617 | 4,467,721 | 35,828,338 | |
| Certificated Salaries | | | | |
| Teacher Salaries | 9,465,087 | 2,018,973 | 11,484,060 | 0.295 |
| Certificated Support | 494,034 | 135,500 | 629,534 | 0.016 |
| Certificated Administration | 1,372,990 | 149,741 | 1,522,731 | 0.039 |
| | 11,332,111 | 2,304,214 | 13,636,325 | 0.350 |
| Classified Salaries | | | | |
| Instructional Aides | 193,158 | 1,094,795 | 1,287,953 | 0.033 |
| Classified Support | 2,293,868 | 434,388 | 2,728,256 | 0.070 |
| Classified Supervisor/other support | 245,080 | 51,685 | 296,765 | 0.008 |
| Clerical/other office | 1,589,918 | 94,565 | 1,684,483 | 0.043 |
| | 4,322,025 | 1,675,433 | 5,997,458 | 0.154 |
| Employee Benefits | 6,671,109 | 1,780,221 | 8,451,330 | 0.217 |
| Retiree Benefits/Incentive | 1,858,497 | - | 1,858,497 | 0.048 |
| | 8,529,606 | 1,780,221 | 10,309,827 | 0.265 |
| | | | | 0.769 |
| Books and Supplies | 715,339 | 2,442,878 | 3,158,217 | |
| Services, Contracted services and Utilities | 2,843,050 | 2,845,765 | 5,688,815 | |
| | 3,558,389 | 5,288,643 | 8,847,032 | 0.227 |
| Contributions: | | | | |
| Special Education | 2,720,850 | (2,720,850) | - | |
| Routine Repair and Maintenance | 1,257,774 | (1,257,774) | - | |
| Cafeteria | 165,500 | | 165,500 | |
| | | | - | 0.000 |
| Total Expenditures | 31,886,256 | 7,069,886 | 38,956,142 | 0.996 |
| (Deficit)/Surplus | (525,639) | (2,602,165) | (3,127,804) | |
| Beginning Fund Balance | 5,376,114 | 2,725,409 | 8,101,523 | |
| Ending Fund Balance | 4,850,475 | 123,244 | 4,973,719 | |
| 2018-19 (Deficit/Surplus) | 447,864.00 | | | |
| 2019-20 (Deficit/Surplus) | (1,334,988.00) | | | |
| 3% Minimum Reserve | 1,104,363.00 | | | |
| Other Reserves * | 1,973,325.00 | | | |
| Ending Fund Balance - Current cycle | 885,663 | | | |



Multi-year Projections include the following:

- LCFF GAP % at 100%
- COLA in fiscal years 18/19 and 19/20 at 2.51% and 2.41% respectively
- Savings from reduction in staff due to declining enrollment
- Savings from employees who may retiree
- Increased Health and Welfare rates
- Increase in STRS and PERS rates
- Increase in Utility costs
- Savings from Board Approved Reductions and Bargaining Unit agreements
- Savings from reduction to discretionary spending
- Savings from other staff reductions
- One-time funds continued to 2018-19 – Estimated at \$295 per ADA
- Decrease in Revenue from declining enrollment
- Increase in costs associated with Step and Column

Cautions for ROWUSD –

- *Increase SPED and Transportation costs without increase in funding*
- *Low UPP*
- *Flat revenues, including COLA do not equal the increases in expenditures including but not limited to STRS, PERS, Step/Column & Health Benefits for active and retired employees*
- *Declining enrollment – Savings from reduction in staff do not equal the loss in revenue*
- *Aging buildings & Equipment*
- *Continued deficit spending*
- *October 5, 2017 Board approved resolution for layoff's, program and other reductions totaling over 1.2 million*

Notes from our County Office:

Despite increased revenues, escalating fixed expenditures are increasingly difficult to manage and, accordingly, may ultimately threaten fiscal solvency for many districts:

- It is unlikely that the annual COLA on the LCFF will be sufficient to fund the annual cost increases associated with step and column and the escalating retirement system rates at most districts. For these districts, any additional ongoing increases to the salary schedule are highly problematic in maintaining a balanced budget.
- Many districts adopted a practice of multiyear agreements during the implementation phase of the LCFF. However, continuing this practice now that revenue growth will slow to COLA alone could lead to a rapid deterioration of fiscal solvency and is strongly discouraged.

Numerous other risk factors on the horizon affect the negotiating environment and the affordability of collective bargaining agreements:

- The impact to health care costs resulting from the elimination of the individual mandate under the Affordable Care Act
- Ongoing increases in the state minimum wage
- The increasing risk of an economic downturn as the expansion cycle exceeds all previous cycles
- Impacts associated with the recently enacted AB 119 regarding union access to employees
- Scheduled Supreme Court arguments in the Janus case at the end of February 2018

Regardless of the economic environment, districts always must be prepared to respond to employee requests for staff compensation and benefit increases. Nonetheless, fiscal solvency is paramount in negotiations and, if it is to be sustained, demands reasonable and accurate revenue and expenditure projections. Maintaining fiscal solvency while maximizing services to students with available financial resources will be a continuing challenge. It is inevitable that cost reductions will be required for many districts in the budget year and/or the out years of the multiyear financial projection period.